

# **DOGS TRUST**

## **ANNUAL REPORT AND ACCOUNTS**

**2010**



# **DogsTrust**

**A Dog is for Life**

**Registered Charity Numbers: 227523 (England & Wales)  
SC037843 (Scotland)**

**BDO LLP registered number is OC305127**

# Dogs Trust

**PATRON** Her Majesty the Queen

**COUNCIL MEMBERS (TRUSTEES)** as at date of signing and who served throughout the year.

The Marchioness of Northampton	(President)
Mrs BH Woodall*	(Vice President)
Mr PJM Prain* (died on 18 <sup>th</sup> December 2010)	(Vice President)
Mr CP DeVile BVetMed, MRCVS#	(Vice President)
Miss R McIlrath BA, MVB, MRCVS#	(Vice President)
Mr PG Daubeny#*	(Chairman)
Mr JD Gaye* Chairman)	(Vice
Mr SP Langton FCA*	(Honorary Treasurer and Chairman of the FGPC)
Mrs CM Baldwin OBE#	(Secretary and Chief Executive Officer)
Prof D Argyle BVMS, PhD, DECVIM-CA, MRCVS#	(Chairman of the CWGC)
Mr JC Beveridge QC	
Mr K Butt MA, VetMB, MRCVS#	
Mrs V Carbone	
Mr EA Chandler BVetMed, FRCVS#	
Ms E Gill	
Ms R Mahapatra LLB	
Mr H Morley MA, ACA* (resigned on 30 <sup>th</sup> November 2010)	
Mr M Radford LLB OBE	
Mr I Rose LLB	

\* Member of the Finance and General Purposes Committee ("FGPC")

# Member of the Canine Welfare Grants Committee ("CWGC")

Eligibility for membership of the Council is open to any duly nominated member of the Charity. Prospective Council members must be paid-up members of the Charity nominated and seconded by other Charity members and sponsored by a member of the Council.

Mr JC Beveridge QC, Ms R Mahapatra LLB and Mr M Radford LLB OBE are to retire by rotation, and are eligible to stand for re-election at the Annual General Meeting to be held on 7<sup>th</sup> June 2011.

It is with great sadness we announce the passing of Mr Philip Prain who served as Chairman from 1997 to 2003, and subsequently as Vice President. He is sorely missed by all who had the honour of working with him.

**Registered Office & Principal Address** 17 Wakley Street, London EC1V 7RQ.  
[www.dogstrust.org.uk](http://www.dogstrust.org.uk)

## ADVISERS

### BANKERS

Barclays Bank plc,  
Level 28, 1 Churchill Place, London E14 5HP

### AUDITORS

BDO LLP,  
55 Baker Street, London W1U 7EU

### INVESTMENT MANAGERS

Newton Investment Management Ltd,  
160 Queen Victoria Street, London EC4V 4LA

### SOLICITORS

Messrs Druces and Attlee, Salisbury House,  
London Wall, London EC2M 5PS

The Trustees submit their report and the accounts for the year ended 31<sup>st</sup> December 2010. The Trustees confirm that they comply with the Charities Act 1993, the Trust Deed and the Charities SORP 2005.

## CONSTITUTION

The Charity is an unincorporated charitable association governed by a constitution embodying its rules and principles. The Council (whose members are the Charity's Trustees) act as agent of the Charity in the management of its affairs and have power to delegate management to officers of the Charity. Eligibility for membership of the Council is open to any duly nominated member of the Charity. Prospective Council members must be paid-up members of the Charity nominated and seconded by other Charity members and sponsored by a member of the Council. New Trustees receive an induction course covering all the operations and activities of Dogs Trust and attend seminars and training courses on relevant subjects. The Council meets four times a year.

The Finance and General Purposes Committee, which meets three times a year, and the Canine Welfare Grants Committee, have terms of reference which are provided by Council.

## ORGANISATION and MANAGEMENT

The Trustees administer the affairs of the Charity, set policies and approve any major expenditure. Day to day management of Dogs Trust is delegated by the Trustees to the Chief Executive Officer, Mrs Clarissa Baldwin.

The organisation of the Charity covers five principal spheres of responsibility:

- **Field** – the management and operation of the Rehoming centres.
- **Veterinary** – the veterinary care of dogs at the rehoming centres and Outreach Projects.
- **Communications** - the promotion of public awareness about the work of the Charity and all dog-related matters.
- **Marketing and Campaigns** - fundraising activities and legacy promotion; the initiation of canine welfare campaigns and the promotion of responsible dog ownership through education.
- **Administration & Finance** - management of the Charity including head office functions of accounting, IT, legal affairs and human resources.

## VOLUNTEERS OF DOGS TRUST

The Charity continued to benefit from all the help provided by its many volunteers at the Rehoming Centres and from the funds raised by its supporter groups around the country.

## OBJECTIVES

Dogs Trust is working towards the day when all dogs can enjoy a happy life, free from the threat of unnecessary destruction.

To achieve this we aim to rescue, care for and rehome lost, unwanted and abandoned dogs and work to reduce and, ultimately, see the end of homeless dogs. Also we aim to educate people in the UK and, within financial limits, worldwide, in responsible dog ownership and care.

We rely on the prevention and cure approach. Our rescue and rehoming work aims to deal with the immediate needs of abandoned dogs; preventative measures such as neutering, microchipping, education and lobbying are used as longer term solutions. Whilst our immediate priority is the UK, we take the prevention/cure approach to as many countries as funds allow.

We have built up, and work to maintain, a staff of the highest quality in every area of our operation, which, together with the fruits of our scientific research, enables us to take a leading part in canine matters.

## **PUBLIC BENEFIT**

Our Canine Charter for Human Health promotes the great benefits of dog ownership, which helps us to find homes for dogs whilst helping to keep the Nation's humans happy and healthy, and reducing costs to the NHS. Our free Canine Care Card scheme gives peace of mind to dog owners – particularly the elderly – in providing a safe haven for dogs whose owners pre-decease them.

Our Freedom Project helps families fleeing domestic violence by finding foster homes for their dogs until they find alternative accommodation. Our HOPE project gives peace of mind to homeless dog owners by giving preventative healthcare treatment to their pets as well as providing treatment for injury and disease. We also work with housing providers to encourage them to adopt pet-friendly policies for dog owners seeking accommodation. Schools and schoolchildren also benefit from our work. Thousands of schools use our free curriculum-linked learning resources to teach children about a variety of subjects including Maths, English and Science. These materials also include key messages about responsible dog ownership – helping to ensure that tomorrow's dog owners are aware of their responsibilities. Our education officers also visit schools teaching children about kindness to animals while also instructing them in how to be safe around dogs.

By encouraging responsible dog ownership and in caring for over 14,750 abandoned dogs a year, we are helping to ensure that our communities do not have to deal with packs of unwanted dogs. This also helps to reduce dog fouling as does our campaign to "scoop the poop".

We believe that neutering is a central part of responsible ownership that helps to reduce the numbers of strays on our streets. As the cost of the operation can be beyond some dog owners, we run a subsidised neutering programme to assist those on means-tested benefits in areas with an acute stray dog problem.

We aim to educate people worldwide, within financial limits, in responsible dog ownership and we believe that all communities will benefit from a reduction in the number of unwanted dogs.

## **REVIEW of SIGNIFICANT ACTIVITIES**

In meeting our objectives, we carry out the following key activities and an in-depth review of our activities in 2010 is in our Annual Review at [www.dogstrust.org.uk](http://www.dogstrust.org.uk).

- **Rehoming** - We have a network of 18 Rehoming centres across the United Kingdom and Ireland which are centrally funded and operated by a professional team led by a residential manager. Each centre provides dog accommodation, puppy houses, isolation blocks and treatment rooms. They are open to the public 6 days a week.

In 2010 our 18 Rehoming Centres cared for 14,754 dogs, reuniting 237 with their owners. No healthy dog was destroyed. The number of dogs rehomed increased by 573 to 12,536 with our new Dublin centre open for the whole of 2010. The economic crisis undoubtedly hampered our rehoming efforts and our centres received an increasing number of calls from people who could no longer keep their dogs. Our urban centres saw a marked increase in the number of bull breeds and crosses being handed in, who subsequently had a longer-than-average stay in kennels.

The two mobile rehoming units continue to be a successful showcase, taking even more dogs to meet people not living near our Rehoming Centres. Our dedicated training centre provides extra training care for our more difficult dogs, and the sanctuary has proven to be a success in giving freedom to 14 dogs unlikely to be rehomed but enjoying canine companionship.

The Home from Home scheme continues to find temporary homes for dogs that are stressed by being in a kennel environment pending finding a permanent home.

- **Neutering** - We provide financial assistance to allow owners in genuine need to have their dogs neutered and have free Healthchecks. This scheme operated in areas of greatest need across the country through participating veterinary practices.

Any person who is receiving means-tested benefit can contact a participating veterinary practice who will arrange for their dog to be neutered. A person not on means-tested benefits, but who would benefit from the scheme, can contact Dogs Trust directly and give details of their situation to a member of the campaigns team.

In 2010 we spent £3 million, enabling 48,520 dogs to have a neutering operation at a fraction of the regular price, in areas with particularly high stray dog populations – the North East of England, South Wales, North West of England, Northern Ireland and Republic of Ireland.

- **Microchipping** - A microchipped dog can usually be traced back to its owner, which is why we are committed to convincing government that the mandatory microchipping of all dogs in the UK is the way forward. In 2010 we microchipped 10,677 dogs at our rehoming centres and we gave 35,000 microchips to councils and housing associations.
- **Emergency veterinary help** - Our Emergency Help Fund provided £70,921 (2009: £67,996) in financial assistance for dog owners on means-tested state benefits who are unable to pay for emergency veterinary treatment for their dogs.
- **City Dogs** - Young urban dog owners are often portrayed as uncaring and unthinking, when the majority are quite the opposite. 2010 saw the launch of our pilot project in Hackney, London – City Dogs – a free service aimed at helping young owners and their dogs. We work in local areas - parks, estates, hangout spots - offering advice, dog training classes, microchipping and neutering for their dogs, and help with preventative veterinary costs.
- **Lets with Pets** - Gaining the support of the private lettings industry was a highpoint of last year's Lets with Pets scheme. The scheme aims to make the process of privately renting with pets easier for tenants, while highlighting the benefits of allowing pets to landlords and lettings agencies. 71 campaign partners were signed up to the Lets With Pets scheme, 266 campaign partner enquiry packs were sent out and 7,847 Lets With Pets advice booklets were downloaded from our website.
- **Pro-Dog Support for Social Housing Providers** - Brand new in 2010, we began supporting housing providers (local authorities, housing associations and other landlords) by giving them a full set of services to encourage their residents to be responsible dog owners. This included giving microchips for dogs living on their estates (10,000 chips in London alone), microchip scanners and chip training for their staff and free legal advice on amending tenancy agreements.
- **Outreach Projects** - The Freedom Project is an emergency service, taking dogs and cats (in collaboration with Cats Protection League) from families fleeing domestic violence and placing them in a foster home. This scheme is based in Leeds and London. In 2010 149 (2009: 170) dogs and 49 (2009: 56) cats were placed in foster homes through the scheme.

- An entitlement voucher scheme now operates around the country, allowing homeless owners access to free preventative veterinary care and subsidised additional treatments for their dogs. In 2010 607 (2009: 549) veterinary entitlement cards were issued and in 2010 1,666 (2009: 1,058) veterinary treatments were put through the scheme.

- **Education** – Our 11 Education Officers gave 2,538 free workshops across the UK, speaking to more than 76,140 children about the fun and hard work involved in being a good dog owner. Occasionally we are contacted by teachers concerned about their pupils' fear of dogs, and we're always happy to visit classes and give workshops on what children should do when a dog approaches.
- **Research** – The Canine Welfare Grants Committee has spent in excess of £0.5m over the past decade to fund research into disease affecting the welfare of dogs. Current projects are investigating arthritis, urinary incontinence and a PhD studentship to build on a pilot project run in 2008 to measure the quality of life of dogs in our Rehoming Centres.

- **International** – The twelfth International Companion Animal Welfare Conference (ICAWC) was held in Prague in 2010 and is the foremost event of its type, providing learning and networking opportunities for over 250 delegates from around the world.

Our International Training & Education department provided three residential courses in London focussed on starting and managing a rescue home to 44 delegates from Europe, Tanzania, Lebanon, Russia, Nepal and Argentina. We ran three workshops in Croatia, Romania and Portugal, benefitting 63 delegates and a dog behavioural workshop for 15 delegates in Vienna. Our experiences in Oradea, Romania (started in 2003) formed the basis of the Trap Neuter Release programme template. In 2010 it was translated into romanian and launched in Bucharest. We also gave the Phylis Mayer Argus Award to the former mayor of Oradea, Mr Petru Filip.

We are two years into our five year campaign to promote responsible dog ownership in Malta. Our two pronged approach consists of neutering those dogs most likely to produce the unwanted litters that are so regularly abandoned on the streets, and educating youngsters about being animal friendly. In 2010 we neutered 2,115 dogs belonging to those who would not normally be able to afford the operation, while nearly 12,000 children have now enjoyed responsible dog ownership workshops in their classrooms.

2010 proved to be the year in which the International team at Dogs Trust widened the net. As well as the expansion of the dog neutering and youth education project in Malta, we also instigated a "Best Friends" programme for giving non-monetary gifts to welfare groups overseas:

- sending emergency veterinary supplies to help treat dogs suffering from burns caused by a toxic chemical leak in Hungary,
- helping retille the puppy house at a rescue centre in Turkey,
- providing publicity materials for a neutering programme in Peru,
- providing suture materials for veterinary students working in South Africa and Rajasthan,
- replacing flood damaged dog food supplies for a rescue centre in Romania and
- donating specialist dog handling equipment for neutering work in Lithuania.

- **Communications** – The Charity's supporter magazine, Wag, was delivered to around 650,000 people three times during the year. Our website received over seven million visits to in 2010. We continue to investigate the battery farming of dogs and the unsuitable sale of dogs at pet shops. We continued to press the government to tighten their criteria for issuing dog breeding and sale licenses.

- **Politics** – We were involved in the formation of the Advisory Council on the Welfare Issues of Dog Breeding. This new body was created following the recommendations of the Bateson Report (2009), and is responsible for investigating genetic defects in dogs – and will play a major part in improving the future for welfare in the UK. We were part of the Dangerous Dogs Act Study Group, chaired by Dogs Trust's veterinary director, which seeks to improve existing legislation regarding dangerous dogs. This group drafted the Dog Control Bill at the end of last year which, if passed, will put the emphasis on owner responsibility rather than dog breed. We provided the Chairperson and Secretariat of the Greyhound Forum, which encourages the racing industry to put the animals' welfare at the top of their agenda.

2010 saw the passing of the Welfare of Racing Greyhounds (England) Regulations which go a long way to improving the dogs' lot while they are at the track – but alas this accounts for less than 5% of their time. We are focussing this year on getting the sport's governing body to improve welfare for the remaining 95%.

- **Review of Subsidiary Activities** – The charity wholly owns Dogs Trust Promotions Limited and controls Dogs Trust Limited.

**Dogs Trust Promotions Limited** undertakes non-charitable trading activities for the charity. The mail order catalogue operation and contributions through sponsorship deals with our commercial partners together achieved a pre-tax profit of £223,000 in 2010 (2009: £79,000). In addition donations of £114,000 (2009: £105,000) were received on behalf of the Charity with catalogue orders.

**Dogs Trust Limited** was set up in Ireland in 2005 with charity number 16218. An Education Officer was appointed in 2006 to deliver the message of responsible dog ownership to schools in the Dublin area and a subsidised neutering scheme was launched. In November 2009 we opened our new rehoming centre. We rehomed 972 dogs in 2010.

## **FUTURE PLANS**

Dogs Trust remains confident that we can continue to increase the number of dogs we rehome and to upgrade existing rehoming centres while also constructing new centres in areas where we have the best opportunity for finding new homes. In 2011 we expect to complete the redevelopment of our rehoming centre at Roden and to build a new centre on the site we acquired at Loughborough. We will seek planning consent on a site for a new centre in Essex. We will continue to learn and improve our facilities for dogs in the United Kingdom.

We plan to bring about the compulsory microchipping of all dogs in the United Kingdom. We believe that microchipping is the most powerful tool we have to solve the stray dog problem. We began lobbying government to introduce compulsory chipping in 2009, and last year we were able to found the Microchipping Alliance. The Alliance brings together a large number of welfare charities, assistance dog organisations, veterinary authorities, The Kennel Club, dog wardens and microchipping pressure groups; many voices have greater impact than one alone.

We also plan to change people's perceptions of, and curb the over-breeding, of the Staffordshire Bull Terrier. The character of the Staffie has not changed over the years, but sadly, society's attitude towards it clearly has. We are seeing more than ever of this once much-loved breed ending up in rehoming centres. It is in dire need of some reputation rehabilitation, but we know that change will not happen overnight.

**FINANCIAL REVIEW****Key Performance Indicators**

	Change	2010	2009	Target '10
Dogs Rehomed	5%	12,536	11,963	14,451
Neuters subsidised	(1)%	45,520	45,814	37,507

573 more dogs were rehomed than in 2009. In 2011 we are targeting to rehome more than 14,000 dogs.

8,013 more dogs were neutered under the subsidised neuter scheme than we budgeted. The reduction in neuters compared to 2009 is the result of focussing our efforts on dogs whose owners can least afford to pay for the operation.

**Income**

	Change	2010	2009	Budget '10
	%	£000s	£000s	£000s
Donations	11%	37,312	33,717	38,200
Legacies	(8)%	18,506	20,121	15,225
Other income	(14)%	5,877	6,864	4,616
Total income	2%	61,695	60,702	58,041

Donations grew in line with the growth in numbers of committed donors and legacies fell back from an exceptionally high year in 2009.

**Expenditure**

	Change	2010	2009	Budget '10
	%	£000s	£000s	£000s
Cost of charitable activities	22%	34,531	28,206	32,072
Cost of generating voluntary income	(7)%	19,639	21,093	22,493
Other costs	147%	700	283	300
Total costs	11%	54,870	49,582	54,865

Total costs are in line with budget.

**Tangible Fixed Assets**

£5.8 million has been spent on a site at Loughborough, building and improving centres, motor vehicles and new equipment during 2010.

**The Investment Portfolio**

The investment portfolio increased by £14.6m because we had net investment gains of £2.8m in the year, of which £2.7m are unrealised, and £11.9m new funds were added to our portfolio during the year. The investment portfolio performed above the investment manager's benchmark for the year.

**Net Movement in Funds and Investable Funds**

Net incoming resources for 2010 are £6.8 million and, after investment gains, funds have increased by £9.6 million.

The value of the group's investable funds (investments plus net current assets) increased by 15% during 2010 from £60 million to £69 million, of which £48 million is earmarked for acquiring new rehoming centres and redeveloping existing centres.



**Reserves policy and related funds**

The primary function of the Charity is to provide temporary care, food and shelter for stray and abandoned dogs prior to reuniting them with their owners or finding new homes for them, and to provide a permanent home for life for those that cannot be rehomed.

It is the duty of the Trustees to ensure that funds are available at all times to fund the cost of these activities at the Rehoming Centres together with the Charity's related administration costs.

The Charity's reserves policy is to maintain the following funds:

- 1) **The Rehoming Centre Base Fund.** The majority of the Charity's income comes from legacies and fundraising, which being uncertain sources of revenue may not always provide the funds to cover these essential costs. The Trustees' policy is to set aside funds ("the free reserves") to cover up to a maximum of the next two years' planned running costs. As at 31<sup>st</sup> December 2010 the Trustees set aside £20.4 million representing only the next 14 months' planned running costs of rehoming centres.
- 2) **Rehoming Centre Development Fund.** This is set aside for future capital expenditure on the Charity's operations as approved by the Trustees for the next four years. This stood at £48 million at 31<sup>st</sup> December 2010, inclusive of the capital commitments noted below and in note 12 of the Accounts.
- 3) **Funds for Tangible Fixed Assets.** This represents the land, buildings, motor vehicles and equipment owned and used by the Charity to run its Centres and administer the organisation. At 31<sup>st</sup> December 2010 their net book value stood at £36 million.

**Capital commitments**

As at 31<sup>st</sup> December 2010 the Council had authorised capital expenditure for rehoming centre developments for the next four years of £48 million. See note 12 to the Accounts for details.

**Investment powers**

The Council has the power to retain any money or investments belonging to the Charity, or to sell them and re-invest the proceeds as it thinks fit, subject to the approval of the Charity Commissioners if required by law. The Council has the power to appoint and delegate its investment powers to an investment manager legally authorised to carry on investment business under the Financial Services and Markets Act 2000.

**Investment policy**

The Charity's investment policy is to achieve a balance between income and capital growth. Investment assets allocated to world stock markets have been delegated to a professional fund manager, Newton Investment Management Limited.

The Trustees do not permit investment in any companies which undertake or contract out any experiments, or other scientific procedures on dogs, which may cause pain, suffering, distress or lasting harm. This restriction also extends to research that is contracted out.

**RISK MANAGEMENT**

The Trustees have assessed the identified major risks to which the Charity is exposed, in particular those related to its operations and finances. They are satisfied that adequate systems are in place to manage the adverse effects of any such exposure.

The key controls used by the charity include:

- Detailed annual budget and five year business plan.
- Monthly comparison of actual results with budget, previous years and forecasts.
- Review of financial systems.
- Business continuity planning.
- A formal agenda for Trustee and Council meetings, with professional advice on significant issues.
- Established organisational structure and lines of reporting.
- Authorisation and approval levels.

It is recognised that systems can only provide reasonable but not absolute assurance that major risks have been adequately managed.

**Scotland**

Dogs Trust registered with the Office of the Scottish Charity Regulator in 2007. We operate rehoming centres in Glasgow and West Calder and receive income from Scottish supporters.

**Specific restrictions**

The Charity's constitution allows the acquisition of a new rescue / rehoming centre site only if a full and balanced report recommending the acquisition has first been submitted to the Council by the Finance and General Purposes Committee.

**Trustees' responsibilities regarding the accounts**

The Trustees are responsible for preparing the annual report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charities in England and Wales requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources of the charity for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The Trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and to enable them to ensure that the financial statements comply with the Charities Act 1993 and the Charity (Accounts and Reports) Regulations 2008. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

All of the current trustees have taken all the steps that they ought to have taken to make themselves aware of any information needed by the charity's auditors for the purposes of their audit and to establish that the auditors are aware of that information. The trustees are not aware of any relevant audit information of which the auditors are unaware.

Signed on behalf of the Trustees by:

P.G.Daubeny

5th April 2011

Chairman of the Council

Date

# Dogs Trust INDEPENDENT AUDITORS' REPORT TO THE TRUSTEES OF DOGS TRUST

We have audited the financial statements of Dogs Trust for the year ended 31 December 2010 which comprise the Group Statement of Financial Activities, the Group and Parent Charity Balance Sheets, the Group Cash Flow Statement and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the charity's trustees, as a body, in accordance with the Charities Act 1993 and the Charities and Trustee Investment (Scotland) Act 2005. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

## Respective responsibilities of trustees and auditor

As explained more fully in the Trustees' Responsibilities Statement (set out on pages 3-11), the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

We have been appointed as auditor under section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and under section 43 of the Charities Act 1993 and report in accordance with regulations made under those Acts. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

## Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the APB's website at [www.frc.org.uk/apb/scope/private.cfm](http://www.frc.org.uk/apb/scope/private.cfm).

## Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent charity's affairs as at 31 December 2010 and of the group's incoming resources and application of resources for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the Charities Act 1993, the Charities and Trustee Investment (Scotland) Act 2005 and regulations 6 and 8 of the Charities Accounts (Scotland) Regulations 2006 (as amended).

## Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Charities Act 1993 and the Charities Accounts (Scotland) Regulations 2006 (as amended) require us to report to you if, in our opinion:

- the information given in the Trustees' Annual Report is inconsistent in any material respect with the financial statements; or
- proper and sufficient accounting records have not been kept; or
- the parent charitable company's financial statements are not in agreement with the accounting records or returns; or
- we have not received all the information and explanations we require for our audit.

**BDO LLP**, Statutory Auditor, 55 Baker Street, London W1U 7EU, United Kingdom. Date: 5<sup>th</sup> April 2011

BDO LLP is eligible to act as an auditor in terms of section 1212 of the Companies Act 2006.

BDO LLP is a limited liability partnership registered in England and Wales (with registered number OC305127).

**Accounting basis**

The financial statements have been prepared under the historical cost convention, with the exception of investments which are included at market value. The financial statements have been prepared in accordance with the revised Statement of Recommended Practice (SORP), 'Accounting and Reporting by Charities' published in March 2005, the Charities Act 1993 and applicable accounting standards.

**Group Financial Statements**

The statement of financial activities (SOFA) and balance sheet consolidate the financial statements of the Charity and its subsidiaries, Dogs Trust Promotions Limited and Dogs Trust Limited. The results of the subsidiaries are consolidated on a line by line basis. The Charity's gross income was £61 million (2009: £60 million) and net incoming resources were £12 million (2009: £15 million).

Dogs Trust Limited is treated as a subsidiary company because all its members are Trustees or senior managers of Dogs Trust.

**Foreign Currency**

Foreign currency transactions of individual companies are translated at the rates ruling when they occurred. Foreign currency monetary assets and liabilities are translated at the rate of exchange ruling at the balance sheet date. All differences are taken to the SOFA.

The results of overseas operations are translated at the average rates of exchange during the year and the balance sheet translated into sterling at the rate of exchange ruling on the balance sheet date. Exchange differences which arise from translation of the opening net assets and results of foreign subsidiary undertakings are taken to reserves.

**Pension costs**

Pension costs comprise the costs of the Charity's contribution to its employees' pension schemes. It provides a money purchase scheme which is available to all employees and, alternatively, it also contributes to certain employees' personal pension plans.

**Fixed assets**

Tangible fixed assets are stated at cost, net of depreciation. The Charity adopted the carrying valuation of freehold land and buildings, as at 31<sup>st</sup> December 2000, at historical cost under the transitional provisions of Financial Reporting Standard 15. The Charity regularly reviews the net book value of its fixed assets and writes their values down to their depreciated replacement cost if net book values are higher.

All additions to fixed assets purchased for more than £5,000 are included at cost and depreciated on the basis outlined below. Those that cost less than £5,000 are written off in the year of acquisition.

Depreciation is provided on the following basis:

Freehold Land	- nil
Freehold Buildings	- over 15 years
Motor Vehicles	- 33% straight line
Equipment & fittings	- 25% straight line

An impairment charge represents additional depreciation to write down the value of some rehoming centres to their depreciated replacement cost.

**Investments**

Listed investments are included in the balance sheet at market value. Realised gains and losses on disposals in the year and unrealised gains and losses on investments at the balance sheet date are included in the statement of financial activities for the relevant underlying funds. The historical cost of investments is shown in note 9 to the financial statements.

**Stocks**

Stocks are valued at the lower of cost and net realisable value. Cost is based on the cost of purchase on a first in, first out basis. Net realisable value is based on estimated selling price.

## **Incoming resources**

All incoming resources are included in the SOFA when the Charity is legally entitled to the income and the amount can be quantified with reasonable accuracy. For legacies, entitlement is the earlier of the Charity being notified of an impending distribution or the legacy being received. In accordance with this policy, legacies are included when the Charity is advised by the personal representative of an estate that payment will be made or assets transferred and the amount can be quantified with reasonable accuracy, provided 6 months has elapsed since the date of probate. In 2009 the Charity was notified of two legacies which still cannot be quantified with reasonable accuracy, which have been estimated at £3 million each and not included in the accounts.

No amounts are included in the financial statements for services donated by volunteers.

## **Resources expended**

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to any given category. Where costs cannot be directly attributed to an activity or function they have been allocated on a usage basis or on the basis of head count.

## **Governance costs**

Governance costs include the costs of the general running of the charity, costs of public accountability and costs of strategic planning.

## **Taxation**

No provision has been made for taxation as the charitable status of Dogs Trust renders it exempt from UK direct taxation on charitable activities.

## **Irrecoverable VAT**

Irrecoverable VAT is included in the cost of those items to which it relates.

## **Funds Policy**

Endowment funds represent those assets which must be permanently held by the charity, principally investments. Income arising from the endowment funds can be used in accordance with the objects of the charity and is included as unrestricted income. Any capital gains or losses arising on the investments form part of the fund.

## **Restricted funds**

Where expenditure on projects, funded from restricted income, exceeds income the balance is applied out of general funds.

## **Designated funds**

Rehoming Centre Base Fund: The majority of the Charity's income comes from legacies and fundraising, which being uncertain sources of revenue, may not always provide the funds to cover these essential costs. The Trustees' policy is to set aside funds to cover up to the next two years' planned running costs.

Rehoming Centre Development Fund: This is set aside for future capital expenditure on the Charity's rehoming centres as approved by the Trustees in the five year plan.

Tangible Fixed Assets Fund: This represents the land, buildings, motor vehicles and equipment owned and used by the Charity to run its Centres and administer the organisation.

Special Project Fund: This fund is earmarked by the Trustees for large special projects, currently nil.

**Dogs Trust**  
**Consolidated Statement of Financial Activities**  
**for the year ended 31st December 2010**

	Notes	Unrestricted Funds £000's	Restricted Funds £000's	Permanent Endowment Funds £000's	2010 Total £000's	2009 Total £000's
<b>Incoming Resources</b>						
<b>From generated funds:</b>						
Voluntary income	2	54,474	1,703	0	56,177	54,086
Activities for generating funds	3	3,016	0	0	3,016	2,770
Investment income		1,380	0	2	1,382	2,334
<b>From charitable activities:</b>						
Adoption fees		1,103	0	0	1,103	989
<b>Other incoming resources</b>		17	0	0	17	523
<b>Total Incoming Resources</b>		<b>59,990</b>	<b>1,703</b>	<b>2</b>	<b>61,695</b>	<b>60,702</b>
<b>Resources Expended</b>						
<b>Cost of generating funds:</b>						
Voluntary income	6	18,144	0	0	18,144	19,597
Activities for generating funds	6	1,379	0	0	1,379	1,404
Investment management fees	6	116	0	0	116	92
		<b>19,639</b>	<b>0</b>	<b>0</b>	<b>19,639</b>	<b>21,093</b>
<b>Costs of charitable activities:</b>						
Rehoming centres	6	25,871	0	0	25,871	20,078
Publicity, education and information	6	3,395	0	0	3,395	2,921
Give a Dog A Life campaign	6	5,265	0	0	5,265	5,207
		<b>34,531</b>	<b>0</b>	<b>0</b>	<b>34,531</b>	<b>28,206</b>
Governance costs	6	311	0	0	311	283
Interest payable	6	64	0	0	64	0
Loss on currency	6	325	0	0	325	0
<b>Total Resources Expended</b>	6	<b>54,870</b>	<b>0</b>	<b>0</b>	<b>54,870</b>	<b>49,582</b>
Net incoming resources before transfers		5,120	1,703	2	6,825	11,120
Transfers between funds		1,715	(1,713)	(2)	0	0
Net incoming resources		6,835	(10)	0	6,825	11,120
Net gains on investments	9	2,761	0	4	2,765	3,443
<b>Net Movement in Funds</b>		<b>9,596</b>	<b>(10)</b>	<b>4</b>	<b>9,590</b>	<b>14,563</b>
Funds brought forward 1 January	10	94,278	925	317	95,520	81,374
Net loss on currency		(9)	0	0	(9)	(417)
<b>Funds carried forward 31 December</b>	10	<b>103,865</b>	<b>915</b>	<b>321</b>	<b>105,101</b>	<b>95,520</b>

All amounts relate to continuing activities.

The notes on pages 18 to 23 form part of the financial statements.

**Dogs Trust**  
**Balance Sheets**  
**as at 31st December 2010**

	Notes	Group		Charity	
		2010 £000's	2009 £000's	2010 £000's	2009 £000's
<b>Fixed Assets</b>					
Tangible fixed assets	8	35,819	35,280	28,646	26,975
Investments	9	64,438	49,805	64,438	49,805
		<u>100,257</u>	<u>85,085</u>	<u>93,084</u>	<u>76,780</u>
<b>Current Assets</b>					
Stock		86	118	82	113
Debtors	13	7,172	9,545	13,376	17,532
Cash at bank and in hand	16	2,929	6,114	2,573	5,781
		<u>10,187</u>	<u>15,777</u>	<u>16,031</u>	<u>23,426</u>
<b>Creditors:</b> amounts falling due within one year	14	<u>(5,343)</u>	<u>(5,342)</u>	<u>(4,290)</u>	<u>(4,970)</u>
<b>Net Current Assets</b>		<u>4,844</u>	<u>10,435</u>	<u>11,741</u>	<u>18,456</u>
<b>Total Assets Less Current Liabilities</b>		<u>105,101</u>	<u>95,520</u>	<u>104,825</u>	<u>95,236</u>
<b>Net Assets</b>		<u>105,101</u>	<u>95,520</u>	<u>104,825</u>	<u>95,236</u>
<b>The Funds of the Charity</b>					
Endowment funds	11	321	317	321	317
Restricted income funds	11	915	925	915	925
Unrestricted income funds	11	103,865	94,278	103,589	93,994
<b>Total Charity Funds</b>		<u>105,101</u>	<u>95,520</u>	<u>104,825</u>	<u>95,236</u>

The financial statements were approved by the Board of Trustees and authorised for issue on 5th April 2011:

P.G. Daubeny  
Chairman of the Council

S.P. Langton  
Honorary Treasurer

The notes on pages 18 to 23 form part of the financial statements.



**Dogs Trust**  
**Consolidated Cashflow Statement**  
**for the year ended 31st December 2010**

	Notes	2010		2009	
		£000's	£000's	£000's	£000's
<b>Net incoming resources for the year</b>			<b>6,825</b>		<b>11,120</b>
Exchange loss			(9)		(417)
Interest received			(473)		(1,358)
Dividends received			(909)		(976)
			5,434		8,369
Depreciation charge			4,170		3,699
Impairment charge			2,018		1,108
Gain on disposal of fixed assets			(17)		(21)
Decrease in stock			32		23
Decrease/(Increase) in debtors			2,373		(5,954)
Increase in creditors			1		1,522
<b>Net cash inflow from operating activities</b>			<b>14,011</b>		<b>8,746</b>
Returns on investments					
Interest received		473		1,358	
Dividends received		909		976	
			1,382		2,334
<b>Net cash inflow from returns on investments</b>					
Capital expenditure and financial investment					
Purchase of tangible fixed assets		(6,740)		(7,714)	
Proceeds from sale of fixed assets		30		25	
Purchase of investments		(18,844)		(10,127)	
Proceeds from sale of investments		6,976		5,685	
			(18,578)		(12,131)
<b>Decrease in cash</b>			<b>(3,185)</b>		<b>(1,051)</b>

All amounts relate to continuing activities.

The notes on pages 18 to 23 form part of the financial statements.

**Dogs Trust**  
**Notes to the Consolidated Accounts for the year ended 31st December 2010**

**1 Results from Trading Activities of Subsidiary**

The Charity has two subsidiary companies. Dogs Trust Promotions Limited is incorporated in the UK and its primary activity is to sell gifts and Christmas cards. Dogs Trust Limited is incorporated in Ireland and its primary activity is to reduce and, ultimately, see the end of homeless dogs in Ireland.

A summary of their trading results is shown below (the figures include intercompany trading).

	Dogs Trust Limited		Dogs Trust Promotions Limited	
	2010 £000's	2009 £000's	2010 £000's	2009 £000's
<b>Incoming resources</b>				
Merchandising	0	0	1,007	820
Sponsorship	0	0	0	10
Grant from Dogs Trust	4,874	0	0	0
Donations	795	219	0	0
Rehoming centre	113	8	0	0
<b>Total incoming resources</b>	<b>5,782</b>	<b>227</b>	<b>1,007</b>	<b>830</b>
<b>Total costs</b>	<b>(5,782)</b>	<b>(4,332)</b>	<b>(784)</b>	<b>(751)</b>
<b>Net gain on currency</b>	<b>0</b>	<b>5</b>	<b>0</b>	<b>0</b>
<b>Net movement for the year</b>	<b>0</b>	<b>(4,100)</b>	<b>223</b>	<b>79</b>
Gift Aid payment	0	0	(222)	(78)
<b>Retained (loss)/profit for the year</b>	<b>0</b>	<b>(4,100)</b>	<b>1</b>	<b>1</b>
Funds brought forward 1 January	280	4,797	4	3
Exchange loss on opening net assets	(9)	(417)	0	0
<b>Funds carried forward 31 December</b>	<b>271</b>	<b>280</b>	<b>5</b>	<b>4</b>
<b>Total assets</b>	<b>7,201</b>	<b>9,384</b>	<b>188</b>	<b>154</b>
<b>Total liabilities</b>	<b>(6,930)</b>	<b>(9,104)</b>	<b>(183)</b>	<b>(150)</b>
<b>Total funds</b>	<b>271</b>	<b>280</b>	<b>5</b>	<b>4</b>

**2 Voluntary income**

	2010 £000's	2009 £000's
Donations	37,312	33,717
Legacies	18,506	20,121
Membership fees	359	248
	<b>56,177</b>	<b>54,086</b>

**3 Activities for generating funds**

	2010 £000's	2009 £000's
Sale of goods	1,805	1,615
Fundraising events	386	387
Raffles	825	768
	<b>3,016</b>	<b>2,770</b>

**4 Trustees' remuneration and expenses**

None of the Trustees or any person connected with them (other than the Secretary & Chief Executive, who is a Trustee ex officio, whose earnings are disclosed in the highest band in Note 7) received any remuneration during the year. Ten Trustees were reimbursed for expenses totalling £7,014 (2009 £8,565) covering travel, subsistence and accommodation incurred in connection with their duties as members of the Council of Dogs Trust. No allowances were paid to trustees, no direct payments to third parties were made on their behalf.

**Dogs Trust**  
**Notes to the Consolidated Accounts (continued)**

**5 Indemnity Insurance**

The Charity paid a premium of £5,092 (2009 - £4,420) for the purchase of Trustees' indemnity insurance.

**6 Analysis of Total Resources Expended**

	Activities undertaken directly £000's	Support Costs £000's	2010 Total £000's	2009 Total £000's
<b>Costs of generating funds:</b>				
Voluntary income	17,623	521	18,144	19,597
Activities for generating funds	1,359	20	1,379	1,404
Investment management fees	116	-	116	92
	<b>19,098</b>	<b>541</b>	<b>19,639</b>	<b>21,093</b>
<b>Costs of activities in furtherance of the Charity's objects:</b>				
Rehoming centres	24,511	1,360	25,871	20,078
Publicity, education and information	2,834	561	3,395	2,921
Give a Dog A Life campaign	5,002	263	5,265	5,207
	<b>32,347</b>	<b>2,184</b>	<b>34,531</b>	<b>28,206</b>
<b>Governance costs</b>	<b>58</b>	<b>253</b>	<b>311</b>	<b>283</b>
<b>Interest payable</b>	<b>64</b>	<b>-</b>	<b>64</b>	<b>0</b>
<b>Loss on currency</b>	<b>325</b>	<b>-</b>	<b>325</b>	<b>0</b>
<b>Total resources expended</b>	<b>51,892</b>	<b>2,978</b>	<b>54,870</b>	<b>49,582</b>

Voluntary income is mainly generated by donors who sponsor dogs.

Support costs totalling £2,978,000 (2009 - £2,805,000) have been allocated across the activities. These include costs associated with IT, HR, finance, property and other central services to the charity's staff and rehoming centres across the UK. The costs have been allocated based on time spent by departments supporting the various activities.

Governance costs include audit fees of £28,000 (2009 - £28,000). Our auditors received £10,545 (2009 - £122,065) in respect of other financial services.

Total irrecoverable VAT was £2,107,000 (2009 - £1,789,000)

**7 Staff numbers and emoluments**

	2010	2009
Rehoming centres	443	414
Fundraising, campaigns and publicity	89	79
Management and administration	40	37
<b>The average monthly number of employees (full time equivalent)</b>	<b>572</b>	<b>530</b>

	2010 £000's	2009 £000's
<b>Their aggregate emoluments were as follows:</b>		
Wages and salaries	11,918	10,633
Social security costs	1,064	934
Pension costs	640	542
	<b>13,622</b>	<b>12,109</b>

Number of employees of the group who earned from:

£60,001 to £70,000	2	1
£70,001 to £80,000	4	3
£90,001 to £100,000	2	3
£100,001 to £110,000	1	0
£110,001 to £120,000	0	1
£120,001 to £130,000	1	0
All the employees above received pension contributions	<b>10</b>	<b>8</b>

	£000's	£000's
Employer pension contributions for all above employees	<b>101</b>	<b>52</b>

**Dogs Trust**  
**Notes to the Consolidated Accounts (continued)**

**8 Tangible Fixed Assets**

Group	Freehold Land & Buildings £000's	Motor Vehicles £000's	Equipment & Fittings £000's	Total £000's
<b>Cost</b>				
Balance at 1 January 2010	52,264	1,808	4,317	58,389
Additions	5,402	460	878	6,740
Disposals	0	(95)	0	(95)
<b>Balance at 31 December 2010</b>	<b>57,666</b>	<b>2,173</b>	<b>5,195</b>	<b>65,034</b>
<b>Accumulated depreciation</b>				
Balance at 1 January 2010	17,978	1,519	3,612	23,109
Depreciation charge for year	3,258	321	591	4,170
Impairment charge for year	2,018	0	0	2,018
Disposals	0	(82)	0	(82)
<b>Balance at 31 December 2010</b>	<b>23,254</b>	<b>1,758</b>	<b>4,203</b>	<b>29,215</b>
<b>Net book value at 31 December 2010</b>	<b>34,412</b>	<b>415</b>	<b>992</b>	<b>35,819</b>
Net book value at 31 December 2009	34,286	289	705	35,280

Freehold land and buildings includes the cost of freehold land of £8.8 million (2009 - £7.2 million) that has been revalued at £7.7 million and is not depreciated.

The impairment charge arises from a review of the values of our Dublin and Canterbury centres. The valuations were performed by independent chartered surveyors (Pooks and Jones Lang LaSalle Limited). The valuations were on based on depreciated replacement cost.

Charity	Freehold Land & Buildings £000's	Motor Vehicles £000's	Equipment & Fittings £000's	Total £000's
<b>Cost</b>				
Balance at 1 January 2010	42,471	1,728	4,275	48,474
Additions	4,337	414	878	5,629
Disposals	0	(95)	0	(95)
<b>Balance at 31 December 2010</b>	<b>46,808</b>	<b>2,047</b>	<b>5,153</b>	<b>54,008</b>
<b>Accumulated depreciation</b>				
Balance at 1 January 2010	16,409	1,493	3,597	21,499
Depreciation charge for year	2,677	280	581	3,538
Impairment	407	0	0	407
Disposals	0	(82)	0	(82)
<b>Balance at 31 December 2010</b>	<b>19,493</b>	<b>1,691</b>	<b>4,178</b>	<b>25,362</b>
<b>Net book value at 31 December 2010</b>	<b>27,315</b>	<b>356</b>	<b>975</b>	<b>28,646</b>
Net book value at 31 December 2009	26,062	235	678	26,975

Freehold land and buildings includes freehold land of £6.5 million (2009 - £4.9 million) that is not depreciated.

**9 Fixed Asset Investments**

	2010 £000's	2009 £000's
Market value at 1 January	25,314	19,620
Investment cash at 1 January	24,491	22,300
	<u>49,805</u>	<u>41,920</u>
Less: disposals at market value	(6,976)	(5,685)
Add: acquisitions at cost	5,844	7,127
: investment cash	13,000	3,000
Net realised and unrealised gains and losses	2,765	3,443
<b>Market value at 31 December</b>	<b>64,438</b>	<b>49,805</b>

**Dogs Trust**  
**Notes to the Consolidated Accounts (continued)**

**9 Fixed Asset Investments (continued)**

Investments at market value comprised:

	2010 £000's	2009 £000's
UK fixed interest securities	2,145	2,266
UK equities	10,748	9,517
European stocks	2,489	2,318
Non UK equities	9,530	8,040
Oriental fund	1,569	1,648
£ sterling bonds	1,612	1,443
Other investments	87	82
Cash	36,258	24,491
	<b>64,438</b>	<b>49,805</b>
The historical cost of investments held at 31 December was	<b>58,020</b>	<b>46,390</b>

No investment represented more than 5% of the portfolio valuation at 31st December 2010 or 2009.

**10 Total Funds**

	Balance	Movement in Funds			Balance
	1 January 2010	Incoming Resources	Expenditure	Gains, Revaluations & Transfers	31 December 2010
	£000's	£000's	£000's	£000's	£000's
<b>Permanent endowment funds</b>					
The Sanborn & Ellanor Doe Memorial Fund	17	0	0	1	18
The Hamilton Fellows Trust Fund	17	0	0	2	19
Sussex Home for Lost & Stray Cats & Dogs	41	0	0	1	42
Gertrude R Clarke	242	2	(2)	0	242
Total permanent endowment funds	<b>317</b>	<b>2</b>	<b>(2)</b>	<b>4</b>	<b>321</b>
<b>Other restricted funds</b>					
Ballymena	0	348	(348)	0	0
Bridgend	0	7	(7)	0	0
Darlington	0	222	(222)	0	0
Evesham	0	78	(78)	0	0
Glasgow	0	58	(58)	0	0
Ilfracombe	800	192	(162)	0	830
Kenilworth	0	54	(54)	0	0
Leeds	0	115	(115)	0	0
London	0	1	(1)	0	0
Merseyside	0	42	(42)	0	0
Newbury	0	4	(4)	0	0
Roden	0	150	(150)	0	0
Shoreham	0	135	(135)	0	0
Snetterton	0	5	(5)	0	0
West Calder	0	279	(279)	0	0
Leeds Education Officer	125	0	(40)	0	85
International	0	3	(3)	0	0
Other	0	10	(10)	0	0
Sub total other restricted funds	<b>925</b>	<b>1,703</b>	<b>(1,713)</b>	<b>0</b>	<b>915</b>

## Notes to the Consolidated Accounts (continued)

### 10 Total Funds (continued)

	Balance	Movement in Funds			Balance
	1 January 2010	Incoming Resources	Expenditure	Gains, Revaluations & Transfers	31 December 2010
<b>Unrestricted funds</b>					
<b>Designated funds</b>					
Rehoming Centre Base Fund	19,942	59,990	(53,155)	(6,349)	20,428
Rehoming Centre Development Fund	39,056	-	-	8,562	47,618
Fund for Fixed Assets	35,280	-	-	539	35,819
Total designated funds	<b>94,278</b>	<b>59,990</b>	<b>(53,155)</b>	<b>2,752</b>	<b>103,865</b>
<b>Total Funds</b>	<b>95,520</b>	<b>61,695</b>	<b>(54,870)</b>	<b>2,756</b>	<b>105,101</b>

Transfers from restricted funds are for expenditure on rehoming centres. Details of funds are included in the Report of the Trustees.

### 11 Analysis of Group Net Assets between Funds

Represented by:	Designated	Restricted	Permanent endowment	Total
	£000's	£000's	£000's	£000's
Tangible fixed assets	35,819	0	0	35,819
Investments	64,359	0	79	64,438
Current assets	9,030	915	242	10,187
Current liabilities	(5,343)	0	0	(5,343)
<b>Total Net assets</b>	<b>103,865</b>	<b>915</b>	<b>321</b>	<b>105,101</b>

### 12 Capital Commitments

The Trustees have authorised the following capital expenditure over next 4 years:

	Total	Loughborough Develop- ment	Essex Develop- ment	Roden Redevelop- ment	Other Redevelop- ment
	£000's	£000's	£000's	£000's	£000's
Authorised and contracted	900	0	0	700	200
Authorised not contracted	46,718	8,018	11,541	2,925	24,234
	<b>47,618</b>	<b>8,018</b>	<b>11,541</b>	<b>3,625</b>	<b>24,434</b>

### 13 Debtors' analysis

	Group		Charity	
	2010 £000's	2009 £000's	2010 £000's	2009 £000's
Trade debtors	155	124	98	108
Other debtors	826	1,814	817	1,814
VAT Claim	680	1,371	679	509
Amount owed by subsidiary companies	0	0	6,299	8,882
Prepayments & accrued income	5,502	6,230	5,474	6,213
Rehoming centre returns	9	6	9	6
<b>Total</b>	<b>7,172</b>	<b>9,545</b>	<b>13,376</b>	<b>17,532</b>

**Dogs Trust**  
**Notes to the Consolidated Accounts (continued)**

**14 Creditors' analysis**

	Group		Charity	
	2010 £000's	2009 £000's	2010 £000's	2009 £000's
Trade creditors	4,023	3,773	3,670	3,592
Other creditors	372	492	356	343
VAT	636	0	0	0
Accruals & deferred income	312	1,077	264	1,035
<b>Total</b>	<b>5,343</b>	<b>5,342</b>	<b>4,290</b>	<b>4,970</b>

Movement in deferred income

	Group		Charity	
	2010 £000's	2009 £000's	2010 £000's	2009 £000's
Balance at 1st January	230	130	230	130
Utilised in the year	(188)	(130)	(188)	(130)
Deferred income in the year	222	230	222	230
Balance at 31st December	<b>264</b>	<b>230</b>	<b>264</b>	<b>230</b>

Deferred income is income received during this year but in respect of next year.

**15 Reconciliation of net cash flow to movement in net funds for the group**

	2010 £000's	2009 £000's
Decrease in cash in the period	(3,185)	(1,051)
Net funds at 1st January	6,114	7,165
Net funds at 31st December	<b>2,929</b>	<b>6,114</b>

**16 Analysis of net funds for the group**

	1st January 2010 £000's	Cashflow £000's	31st December 2010 £000's
Cash at bank and in hand	6,114	(3,185)	2,929

**17 Forward currency contracts**

The Charity has outstanding forward currency commitments of €2.4m at average rate of €1.18 to £1 as at 31st December 2010.

**18 Related party transaction**

There were no related party transactions other than those disclosed in Note 13. Advantage has been taken of the exemption permitted by FRS 8 not to disclose transactions with group entities.