

# **DOGS TRUST**

## **ANNUAL REPORT AND ACCOUNTS**

**2011**



# **DogsTrust**

**A Dog is for Life**

**Registered Charity Numbers: 227523 (England & Wales)  
SC037843 (Scotland)**

**BDO LLP registered number is OC305127**

# Dogs Trust

**PATRON** Her Majesty the Queen

**COUNCIL MEMBERS (TRUSTEES)** as at date of signing and who served throughout the year.

The Marchioness of Northampton (resigned on 7 <sup>th</sup> June 2011)	(President)
Mrs BH Woodall*	(Vice President)
Mr CP DeVile BVetMed, MRCVS# (resigned on 28 <sup>th</sup> February 2012)	(Vice President)
Miss R McIlrath BA, MVB, MRCVS#	(Vice President)
Mr PG Daubeny#*	(Chairman)
Mr JD Gaye*	(Vice Chairman)
Mr SP Langton FCA*	(Honorary Treasurer and Chairman of the FGPC)
Mrs CM Baldwin OBE#	(Secretary and Chief Executive Officer)
Prof D Argyle BVMS, PhD, DECVIM-CA, MRCVS#	(Chairman of the CWGC)
Mr JC Beveridge QC	
Mr K Butt MA, VetMB, MRCVS#	
Mrs V Carbone	
Mr EA Chandler BVetMed, FRCVS#	
Ms E Gill	
Ms R Mahapatra LLB	
Mr T Pearey MA CMA* (appointed on 7 <sup>th</sup> June 2011)	
Mr M Radford LLB OBE	
Mr I Rose LLB*	

\* Member of the Finance and General Purposes Committee ("FGPC")

# Member of the Canine Welfare Grants Committee ("CWGC")

Eligibility for membership of the Council is open to any duly nominated member of the Charity. Prospective Council members must be paid-up members of the Charity nominated and seconded by other Charity members and sponsored by a member of the Council.

Mr K Butt MA VetMB MRCVS, Mr EA Chandler BVetMed FRCVS and Mr I Rose LLB are to retire by rotation, and are eligible to stand for re-election at the Annual General Meeting to be held on 24<sup>th</sup> May 2012.

**Registered Office & Principal Address** 17 Wakley Street, London EC1V 7RQ.  
[www.dogstrust.org.uk](http://www.dogstrust.org.uk)

## ADVISERS

### BANKERS

Barclays Bank plc,  
Level 28, 1 Churchill Place, London E14 5HP

### INVESTMENT MANAGERS

Sarasin & Partners LLP,  
Juxon House, 100 St Paul's Churchyard,  
London EC4M 8BU

### AUDITORS

BDO LLP,  
55 Baker Street, London W1U 7EU

### SOLICITORS

Messrs Druces and Attlee, Salisbury House,  
London Wall, London EC2M 5PS

The Trustees submit their report and the accounts for the year ended 31<sup>st</sup> December 2011. The Trustees confirm that they comply with the Charities Act 2011, the Trust Deed and the Charities SORP 2005.

## CONSTITUTION

The Charity is an unincorporated charitable association governed by a constitution embodying its rules and principles. The Council (whose members are the Charity's Trustees) act as agent of the Charity in the management of its affairs and have power to delegate management to officers of the Charity. Eligibility for membership of the Council is open to any duly nominated member of the Charity. Prospective Council members must be paid-up members of the Charity nominated and seconded by other Charity members and sponsored by a member of the Council. New Trustees receive an induction course covering all the operations and activities of Dogs Trust and attend seminars and training courses on relevant subjects. The Council meets four times a year.

The Finance and General Purposes Committee, which meets three times a year, and the Canine Welfare Grants Committee, have terms of reference which are provided by the Council.

## ORGANISATION and MANAGEMENT

The Trustees administer the affairs of the Charity, set policies and approve any major expenditure. Day to day management of Dogs Trust is delegated by the Trustees to the Chief Executive Officer, Mrs Clarissa Baldwin.

The organisation of the Charity covers six principal spheres of responsibility:

- **Operations** – the management and operation of the Rehoming Centres.
- **Veterinary** – the veterinary care of dogs at the rehoming centres and Outreach Projects.
- **International** – the promotion of responsible dog ownership through education, training, conferences and dog population control.
- **Communications** - the promotion of public awareness about the work of the Charity and all dog-related matters.
- **Marketing and Campaigns** - fundraising activities and legacy promotion; the initiation of canine welfare campaigns and the promotion of responsible dog ownership through education.
- **Administration & Finance** - management of the Charity including head office functions of accounting, IT, legal affairs and human resources.

## VOLUNTEERS OF DOGS TRUST

The Charity continued to benefit from all the help provided by its many volunteers at the Rehoming Centres and from the funds raised by its supporter groups around the country. In 2011 volunteers worked for over 10,800 days at our rehoming centres an increase of over 30% on 2010.

## OBJECTIVES

Dogs Trust is working towards the day when all dogs can enjoy a happy life, free from the threat of unnecessary destruction.

To achieve this we aim to rescue, care for and rehome lost, unwanted and abandoned dogs and work to reduce and, ultimately, see the end of homeless dogs in the U.K. Also we aim to educate people in the UK and, within financial limits, worldwide, in responsible dog ownership and care.

We rely on the prevention and cure approach. Our rescue and rehoming work aims to deal with the immediate needs of abandoned dogs; preventative measures such as neutering, microchipping, education and lobbying are used as longer term solutions. Whilst our immediate priority is the UK, we take the prevention/cure approach to as many countries as funds allow.

We have built up, and work to maintain, a staff of the highest quality in every area of our operation, which, together with the fruits of our scientific research, enables us to take a leading part in canine matters.

## **PUBLIC BENEFIT**

Our Canine Charter for Human Health promotes the great benefits of dog ownership, which helps us to find homes for dogs whilst helping to keep the Nation's humans happy and healthy, and reducing costs to the NHS. Our free Canine Care Card scheme gives peace of mind to dog owners – particularly the elderly – in providing a safe haven for dogs whose owners pre-decease them.

Our Freedom Project helps families fleeing domestic violence by finding foster homes for their dogs until they find alternative accommodation. Our HOPE project gives peace of mind to homeless dog owners by giving preventative healthcare treatment to their pets as well as providing treatment for injury and disease. We also work with housing providers to encourage them to adopt pet-friendly policies for dog owners seeking accommodation. Schools and schoolchildren also benefit from our work. Thousands of schools use our free curriculum-linked learning resources to teach children about a variety of subjects including Maths, English and Science. These materials also include key messages about responsible dog ownership – helping to ensure that tomorrow's dog owners are aware of their responsibilities. Our education officers also visit schools to teach children about kindness to animals while also instructing them in how to be safe around dogs.

By encouraging responsible dog ownership and in caring for 14,071 abandoned dogs a year, we are helping to ensure that our communities do not have to deal with packs of unwanted dogs. This also helps to reduce dog fouling as does our campaign to "scoop the poop".

We believe that neutering is a central part of responsible ownership that helps to reduce the numbers of strays on our streets. As the cost of the operation can be beyond some dog owners, we run a subsidised neutering programme to assist those on means-tested benefits in areas with an acute stray dog problem.

We aim to educate people worldwide, within financial limits, in responsible dog ownership and we believe that all communities will benefit from a reduction in the number of unwanted dogs.

## **REVIEW of SIGNIFICANT ACTIVITIES**

In meeting our objectives, we carry out the following key activities and an in-depth review of our activities in 2011 is in our Annual Review at [www.dogstrust.org.uk](http://www.dogstrust.org.uk).

- **Rehoming** - We have a network of 18 Rehoming centres across the United Kingdom and Ireland which are centrally funded and operated by a professional team led by a manager. Each centre provides dog accommodation, puppy houses, isolation blocks and treatment rooms. They are open to the public 6 days a week.

In 2011 our 18 Rehoming Centres cared for 14,071 dogs, reuniting 178 with their owners. No healthy dog was destroyed. The number of dogs rehomed decreased by 621 to 11,915. A factor influencing this was the reduced number of kennels available during the rebuilding of the Shrewsbury Rehoming Centre. The economic crisis undoubtedly hampered our rehoming efforts and our centres received an increasing number of calls from people who could no longer keep their dogs. Our urban centres saw a marked increase in the number of bull breeds and crosses being handed in, who subsequently had a longer-than-average stay in kennels.

The two mobile rehoming units continue to be a successful showcase, taking even more dogs to meet people not living near our Rehoming Centres. Our dedicated training centre provides extra training care for our more difficult dogs, and the sanctuary has proven to be a success in giving freedom to 14 dogs unlikely to be rehomed but enjoying canine companionship.

The Home from Home scheme continues to find temporary homes for dogs that are stressed by being in a kennel environment pending finding a permanent home.

- **Neutering** - We provide financial assistance to allow owners in genuine need to have their dogs neutered. This scheme operated in areas of greatest need across the country through participating veterinary practices.

Any person living in one of these campaign areas who is receiving means-tested benefit can contact a participating veterinary practice who will arrange for their dog to be neutered at a reduced rate.

In 2011 we spent £4 million on these campaigns, enabling 64,691 dogs to have a neutering operation at a fraction of the regular price (2010.: £3m neutering 48,520 dogs).

- **Microchipping** - A microchipped dog can more easily be traced back to its owner, which is why we are committed to convincing government that the mandatory microchipping of all dogs in the UK is the way forward. In 2011 we microchipped 62,367 (2010: 20,000) dogs both at our rehoming centres and in outreach areas. We gave 35,000 microchips to councils and housing associations.
- **Emergency veterinary help** - Our Emergency Help Fund provided £73,645 (2010: £70,921) in financial assistance for dog owners on means-tested state benefits who are unable to pay for emergency veterinary treatment for their dogs.
- **City Dogs** - Young urban dog owners are often portrayed as uncaring and unthinking, when the majority are quite the opposite. Our City Dogs project in London is a free service aimed at helping young owners and their dogs. We offer advice, dog training classes, microchipping and neutering for their dogs, and help with preventative veterinary costs.
- **Lets with Pets** - Gaining the support of the private lettings industry was a high point of last year's Lets with Pets scheme. The scheme aims to make the process of privately renting with pets easier for tenants, while highlighting the benefits of allowing pets to landlords and lettings agencies. 145 (2010: 71) campaign partners were signed up to the Lets With Pets scheme, 40,419 visitors to the Lets with Pets website and 7,229 (2010: 7,847) Lets With Pets advice booklets were downloaded from our website.
- **Pro-Dog Support for Social Housing Providers** - We support housing providers (local authorities, housing associations and other landlords) by giving them a full set of services to encourage their residents to be responsible dog owners. This included giving microchips for dogs living on their estates (10,000 chips in London alone), microchip scanners and chip training for their staff and free legal advice on amending tenancy agreements.
- **Outreach Projects** - The Freedom Project is an emergency service, taking dogs and cats (in collaboration with Cats Protection) from families fleeing domestic violence and placing them in a foster home. This scheme is based in Leeds and London. In 2011 131 (2010: 149) dogs and 63 (2010: 49) cats were placed in foster homes through the scheme.
  - The Hope Project runs a veterinary entitlement card scheme in 97 towns and cities across the UK, allowing homeless owners access to free preventative veterinary care and subsidised additional treatments for their dogs. In 2011 574 (2010: 607) veterinary entitlement cards were issued and in 2011 1,893 (2010: 1,666) veterinary treatments were carried out through the scheme. The project also works with homelessness organisations, such

as hostels and day centres, by providing information and policy advice to encourage them to accept clients with pets.

- **Education** – Our national network of Education Officers gave 2,972 (2010: 2,538) free classroom presentations in 2011, speaking to more than 89,000 (2010: 76,140) children about the fun and hard work involved in being a good dog owner. Occasionally we are contacted by teachers concerned about their pupils' fear of dogs, and we are always happy to visit classes and give workshops on what children should do when a dog approaches.
- **Research** – The Canine Welfare Grants Committee has spent in excess of £0.6m over the past decade to fund research into disease affecting the welfare of dogs. Current projects are investigations into arthritis and urinary incontinence and a PhD studentship to build on a pilot project run in 2008 to measure the quality of life of dogs in our Rehoming Centres.
- **International** – We are into our third year of our five year 'Gold' project campaign to promote responsible dog ownership in Malta. Our two pronged approach consists of neutering those dogs most likely to produce the unwanted litters that are so regularly abandoned on the streets, and educating youngsters about being animal friendly. In 2011 we neutered 5,011 dogs belonging to those who would not normally be able to afford the operation, while nearly 11,000 children have now enjoyed responsible dog ownership workshops in their classrooms. We have also started investigating other potential 'Gold' project interventions and a feasibility study was commissioned for Bosnia and Herzegovina.

The thirteenth International Companion Animal Welfare Conference (ICAWC) was held in Riga in 2011 and is the foremost event of its type, providing learning and networking opportunities for over 250 delegates from around the world.

Our International Training & Education department provided three residential courses in London focusing on managing rescue homes, with 54 delegates attending from throughout the world, including Mexico, Columbia, Pakistan, Kosovo, China and South Africa, as well as throughout Europe. Three education workshops were held in Poland, Bulgaria and Spain, benefitting 75 delegates and dog behavioural workshops for 64 delegates were also held in Romania and Malta.

We also continued to run our "Best Friends Programme", set up for giving non-monetary gifts to welfare groups overseas. In 2011 we were able to directly help and support 30 organisations worldwide, of which a few examples where:

- Providing expertise, training and materials for the construction of a clinic in Nepal
- Sending emergency medical supplies used for the animals displaced due to the Tsunami and subsequent nuclear disaster in Japan
- Supplying microchips for subsidised neutering programmes in Italy
- Education material in Bosnia
- Medication and collars for dogs who had suffered due to the "Arab Spring" revolution in Egypt
- Training for vets in Bahrain
- Sending vets to react to the emergency due to floods in Thailand

We started our 'Silver' project interventions in 2011, with three specific projects in India, the Philippines and Greece. These are year long interventions with a strong local partner on the ground, making significant in-roads into preventing children being bitten by rabid dogs, eradicating the dog meat trade and stopping the 'barrel' dog phenomenon.

- **Communications** – Our website received over seven million visits in 2011. The core focus of our work has been to promote the dogs we have available for rehoming. In 2011 we teamed up with high profile companies such as Nintendo to find creative ways to promote our responsible dog ownership through our education scheme.

We reinstated the Pet Advertising Advisory Group to tackle the issue of pets being sold irresponsibly via websites. As part of our Christmas campaign we worked with the online retailer Gumtree to create an advert reminding people to take puppies off their Christmas list. PAAG is now working alongside Gumtree to improve the way it filters out adverts posted by unscrupulous breeders and the Group hopes to foster similar relationships with other pet retailers.

The communications team also lobbied a retailer to discourage the sale of puppies in the lead up to Christmas by asking members of the public to send Christmas cards expressing their disapproval to the store's managing director. We have advised the government on how best to improve the current legislation on dangerous dogs to better protect the public and improve the welfare of dogs. We brought together key influencers to debate the issue through a sponsored roundtable forum organised by The Guardian.

We formed the Microchipping Alliance made up of animal welfare organisations and veterinary bodies to provide a united voice on the benefits of compulsory microchipping. We put together a policy briefing on the subject to explain how this method of permanent identification can help to reunite stray dogs with their owners and trace dogs back to irresponsible owners and breeders.

We have lobbied hard for microchipping regulations to be created in Northern Ireland. To help with the smooth implementation of this legislation we have been offering free microchips since May 2011 and to date we have microchipped over 55,000 dogs for free and are working with all 26 local authorities in Northern Ireland.

We also joined Eurogroup for Animals, which is the leading voice for animal welfare at European Union level providing a voice for the billions of animals kept in laboratories, farms and homes or living in the wild. As a member of Eurogroup for Animals, we have been lobbying the Commission and EU to pay full regard to the welfare of all animals, including companion animals, as is stated under the Lisbon Treaty.

- **Review of Subsidiary Activities** – The charity wholly owns Dogs Trust Promotions Limited and controls Dogs Trust Limited.

**Dogs Trust Promotions Limited** undertakes non-charitable trading activities for the charity. The mail order catalogue operation and contributions through sponsorship deals with our commercial partners together achieved a pre-tax profit of £227,000 in 2011 (2010: £223,000). In addition donations of £105,000 (2010: £114,000) were received on behalf of the Charity with catalogue orders.

**Dogs Trust Limited** was set up in Ireland in 2005 with charity number 16218. An Education Officer was appointed in 2006 to deliver the message of responsible dog ownership to schools in the Dublin area and a subsidised neutering scheme was launched. In November 2009 we opened our new rehoming centre. We rehomed 731 dogs in 2011.

## **ENVIRONMENT**

Dogs Trust recognises that it has a responsibility to care for the natural environment and we do all that we reasonably can to:

- Comply with environmental legislation
- Prevent pollution and nuisance through our work
- Integrate sustainability into all new building projects
- Measure, benchmark and monitor our environmental impact
- Continually seek to improve our environmental performance by reducing our use of energy, water and other materials
- Continually seek to improve environmental performance through minimisation and responsible disposal of waste
- Instil environmental awareness in employees and volunteers
- Promote the benefits of environmental care to suppliers, contractors, customers and local communities

The importance of sustainable design and energy conservation has been a core brief of Dogs Trust's latest Rehoming Centre developments. The two projects at Shrewsbury and Loughborough have been independently assessed under the 'BREEAM' (Building Research Establishment Environmental Assessment Method) accreditation process. The Shrewsbury Rehoming Centre recently achieved the highest rating of any project of any type to have been assessed through this method worldwide. The Loughborough Rehoming Centre is also expected to receive accreditation at the highest rating band which is achievable. Dogs Trust will continue to design our centres to meet independent environmental accreditation assessments wherever appropriate.

**FUTURE PLANS**

Dogs Trust is planning to rehome more dogs than ever before in the years ahead. In 2012 we expect to open our new centre at Loughborough. We will acquire a site for a new centre near Basildon for which we have planning permission. We will redevelop our centre at Ilfracombe and we will continue to improve our facilities for dogs in the United Kingdom.

We plan to bring about the compulsory microchipping of all dogs in the United Kingdom. We believe that microchipping is the most powerful tool we have to solve the stray dog problem. Although no dog legislation was passed last year, we worked very closely with government and our fellow welfare organisations to make sure that the compulsory microchipping of all dogs becomes law in future. We were pleased to have worked alongside Michelle O'Neill MLA, Minister for Agriculture and Rural Development for Northern Ireland, as she was instrumental in bringing about new regulations to make the microchipping of dogs compulsory in Northern Ireland, starting this April.

**FINANCIAL REVIEW****Key Performance Indicators**

	Change	2011	2010	Budget '11
	%	Number	Number	Number
Dogs Rehomed	(5)%	11,915	12,536	14,405
Neuters subsidised	42%	64,691	45,520	47,995

621 fewer dogs were rehomed than in 2010 with our Shrewsbury centre being rebuilt during the year. In 2012 we aim to rehome more than 14,000 dogs.

16,696 more dogs were neutered under the subsidised neuter scheme than we budgeted.

**Income**

	Change	2011	2010	Budget '11
	%	£000s	£000s	£000s
Donations	10%	41,059	37,312	40,100
Legacies	0%	18,487	18,506	16,500
Other income	9%	6,427	5,877	5,700
Total income	7%	65,973	61,695	62,300

Donations grew in line with the growth in numbers of committed donors.

**Expenditure**

	Change	2011	2010	Budget '11
	%	£000s	£000s	£000s
Cost of charitable activities	6%	37,110	34,856	39,936
Cost of generating voluntary income	14%	22,133	19,639	24,500
Other costs	(16)%	316	375	450
Total costs	9%	59,559	54,870	64,886

Total costs are under budget.

**Tangible Fixed Assets**

£9.3 million has been spent on a new centre at Loughborough, rebuilding our Shrewsbury centre, motor vehicles and new equipment during 2011.



**The Investment Portfolio**

The investment portfolio decreased by £3.2m mainly due to net investment losses of £2.3m in the year, of which £1.6m are unrealised. The investment portfolio performed 4.7% below the investment manager's benchmark for the year. £35 million is held in cash to fund the Rehoming Centre Development Fund.

**Net Movement in Funds and Investable Funds**

Net incoming resources for 2011 were £6.4 million and, after investment losses, funds have increased by £4.1 million.

The value of the group's investable funds (investments plus net current assets) remained at £69 million, of which £42 million is earmarked for acquiring new rehoming centres and redeveloping existing centres.

**Reserves policy and related funds**

The primary function of the Charity is to provide temporary care, food and shelter for stray and abandoned dogs prior to reuniting them with their owners or finding new homes for them, and to provide a permanent home for life for those that cannot be rehomed.

It is the duty of the Trustees to ensure that funds are available at all times to pay for these activities at the Rehoming Centres together with the Charity's related administration costs.

The Charity's reserves policy is to maintain the following funds:

- 1) **The Rehoming Centre Base Fund.** The majority of the Charity's income comes from legacies and fundraising, which being uncertain sources of revenue may not always provide the funds to cover these essential costs. The Trustees' policy is to set aside funds ("the free reserves") to cover up to a maximum of the next two years' planned running costs. As at 31<sup>st</sup> December 2011 the Trustees set aside £25.5 million representing only the next 15 months' planned running costs of rehoming centres.
- 2) **Rehoming Centre Development Fund.** This is set aside for future capital expenditure on the Charity's operations as approved by the Trustees for the next five years. This stood at £42 million at 31<sup>st</sup> December 2011, inclusive of the capital commitments noted below and in note 12 of the Accounts.
- 3) **Funds for Tangible Fixed Assets.** This represents the land, buildings, motor vehicles and equipment owned and used by the Charity to run its Centres and administer the organisation. At 31<sup>st</sup> December 2011 their net book value stood at £40 million.

**Capital commitments**

As at 31<sup>st</sup> December 2011 the Council had authorised capital expenditure for rehoming centre developments for the next five years of £42 million. See note 12 to the Accounts for details.

**Investment powers**

The Council has the power to retain any money or investments belonging to the Charity, or to sell them and re-invest the proceeds as it thinks fit, subject to the approval of the Charity Commissioners if required by law. The Council has the power to appoint and delegate its investment powers to an investment manager legally authorised to carry on investment business under the Financial Services and Markets Act 2000.

**Investment policy**

The Charity's investment policy is to achieve a balance between income and capital growth. Investment assets allocated to world stock markets have been delegated to a professional fund manager, Newton Investment Management Limited. Sarasin & Partners LLP have been appointed fund manager since the year end.

The Trustees require the fund manager to ensure that it does not invest in any companies which undertake or contract out any experiments, or other scientific procedures on dogs, which may cause pain, suffering, distress or lasting harm. This restriction also extends to research that is contracted out.

**RISK MANAGEMENT**

The Trustees have assessed the identified major risks to which the Charity is exposed, in particular those related to its operations and finances. They are satisfied that adequate systems are in place to manage the adverse effects of any such exposure.

The key controls used by the charity include:

- Detailed annual budget and five year business plan.
- Monthly comparison of actual results with budget, previous years and forecasts.
- Review of financial systems.
- Business continuity planning.
- A formal agenda for Trustee and Council meetings, with professional advice on significant issues.
- Established organisational structure and lines of reporting.
- Authorisation and approval levels.

It is recognised that systems can only provide reasonable but not absolute assurance that major risks have been adequately managed.

**Scotland**

Dogs Trust registered with the Office of the Scottish Charity Regulator in 2007. We operate rehoming centres in Glasgow and West Calder and receive income from Scottish supporters.

**Specific restrictions**

The Charity's constitution allows the acquisition of a site and the construction on it of a new rehoming centre only if a full and balanced report recommending the acquisition has first been submitted to the Council by the Finance and General Purposes Committee.

**Trustees' responsibilities regarding the accounts**

The Trustees are responsible for preparing the annual report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charities in England and Wales requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources of the charity for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The Trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and to enable them to ensure that the financial statements comply with the Charities Act 2011 and the Charity (Accounts and Reports) Regulations 2008. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

All of the current trustees have taken all the steps that they ought to have taken to make themselves aware of any information needed by the charity's auditors for the purposes of their audit and to establish that the auditors are aware of that information. The trustees are not aware of any relevant audit information of which the auditors are unaware.

Signed on behalf of the Trustees by:

P.G.Daubeny

19th April 2012

Chairman of the Council

Date

## **Dogs Trust INDEPENDENT AUDITORS' REPORT TO THE TRUSTEES OF DOGS TRUST**

We have audited the financial statements of Dogs Trust for the year ended 31 December 2011 which comprise the Group Statement of Financial Activities, the Group and Parent Charity Balance Sheets, the Group Cash Flow Statement and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the charity's trustees, as a body, in accordance with the Charities Act 2011 and the Charities and Trustee Investment (Scotland) Act 2005. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

### **Respective responsibilities of trustees and auditor**

As explained more fully in the Trustees' Responsibilities Statement (set out on pages 10-11), the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

We have been appointed as auditor under section 44 of the Charities and Trustee Investment (Scotland) Act 2005 and under section 144 of the Charities Act 2011 and report in accordance with regulations made under those Acts. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

### **Scope of the audit of the financial statements**

A description of the scope of an audit of financial statements is provided on the APB's website at [www.frc.org.uk/apb/scope/private.cfm](http://www.frc.org.uk/apb/scope/private.cfm).

### **Opinion on financial statements**

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent charity's affairs as at 31 December 2011 and of the group's incoming resources and application of resources for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the Charities Act 2011, the Charities and Trustee Investment (Scotland) Act 2005 and regulations 6 and 8 of the Charities Accounts (Scotland) Regulations 2006 (as amended).

### **Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters where the Charities Act 2011 and the Charities Accounts (Scotland) Regulations 2006 (as amended) require us to report to you if, in our opinion:

- the information given in the Trustees' Annual Report is inconsistent in any material respect with the financial statements; or
- proper and sufficient accounting records have not been kept; or
- the parent charitable company's financial statements are not in agreement with the accounting records or returns; or
- we have not received all the information and explanations we require for our audit.

**BDO LLP**, Statutory Auditor, 55 Baker Street, London W1U 7EU, United Kingdom. Date: 19<sup>th</sup> April 2012

BDO LLP is eligible to act as an auditor in terms of section 1212 of the Companies Act 2006.

BDO LLP is a limited liability partnership registered in England and Wales (with registered number OC305127).

**Accounting basis**

The financial statements have been prepared under the historical cost convention, with the exception of investments which are included at market value. The financial statements have been prepared in accordance with the revised Statement of Recommended Practice (SORP), 'Accounting and Reporting by Charities' published in March 2005, the Charities Act 2011 and applicable accounting standards.

**Group Financial Statements**

The statement of financial activities (SOFA) and balance sheet consolidate the financial statements of the Charity and its subsidiaries, Dogs Trust Promotions Limited and Dogs Trust Limited. The results of the subsidiaries are consolidated on a line by line basis. The Charity's gross income was £64 million (2010: £61 million) and net incoming resources were £9 million (2010: £12 million).

Dogs Trust Limited is treated as a subsidiary company because all its members are Trustees or senior managers of Dogs Trust.

**Foreign Currency**

Foreign currency transactions of individual companies are translated at the rates ruling when they occurred. Foreign currency monetary assets and liabilities are translated at the rate of exchange ruling at the balance sheet date. All differences are taken to the SOFA.

The results of overseas operations are translated at the average rates of exchange during the year and the balance sheet translated into sterling at the rate of exchange ruling on the balance sheet date. Exchange differences which arise from translation of the opening net assets and results of foreign subsidiary undertakings are taken to reserves.

**Pension costs**

Pension costs comprise the costs of the Charity's contribution to its employees' pension schemes. It provides a money purchase scheme which is available to all employees and, alternatively, it also contributes to certain employees' personal pension plans.

**Fixed assets**

Tangible fixed assets are stated at cost, net of depreciation. The Charity adopted the carrying valuation of freehold land and buildings, as at 31<sup>st</sup> December 2000, at historical cost under the transitional provisions of Financial Reporting Standard 15. The Charity regularly reviews the net book value of its fixed assets and writes their values down to their depreciated replacement cost if net book values are higher.

All additions to fixed assets purchased for more than £5,000 are included at cost and depreciated on the basis outlined below. Those that cost less than £5,000 are written off in the year of acquisition.

Depreciation is provided on the following basis:

Freehold Land	- nil
Freehold Buildings	- over 15 years
Motor Vehicles	- 33% straight line
Equipment & fittings	- 25% straight line

An impairment charge represents additional depreciation to write down the value of some rehoming centres to their depreciated replacement cost.

**Investments**

Listed investments are included in the balance sheet at market value. Realised gains and losses on disposals in the year and unrealised gains and losses on investments at the balance sheet date are included in the statement of financial activities for the relevant underlying funds. The historical cost of investments is shown in note 9 to the financial statements.

**Stocks**

Stocks are valued at the lower of cost and net realisable value. Cost is based on the cost of purchase on a first in, first out basis. Net realisable value is based on estimated selling price.

**Incoming resources**

All incoming resources are included in the SOFA when the Charity is legally entitled to the income and the amount can be quantified with reasonable accuracy. For legacies, entitlement is the earlier of the Charity being notified of an impending distribution or the legacy being received. In accordance with this policy, legacies are included when the Charity is advised by the personal representative of an estate that payment will be made or assets transferred and the amount can be quantified with reasonable accuracy, provided 6 months has elapsed since the date of probate. In 2009 the Charity was notified of two legacies which still cannot be quantified with reasonable accuracy, which have been estimated at £2 million each and not included in the accounts.

No amounts are included in the financial statements for services donated by volunteers.

**Resources expended**

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to any given category. Where costs cannot be directly attributed to an activity or function they have been allocated on a usage basis or on the basis of head count.

**Governance costs**

Governance costs include the costs of the general running of the charity, costs of public accountability and costs of strategic planning.

**Taxation**

No provision has been made for taxation as the charitable status of Dogs Trust renders it exempt from UK direct taxation on charitable activities.

**Irrecoverable VAT**

Irrecoverable VAT is included in the cost of those items to which it relates.

**Funds Policy**

Endowment funds represent those assets which must be permanently held by the charity, principally investments. Income arising from the endowment funds can be used in accordance with the objects of the charity and is included as unrestricted income. Any capital gains or losses arising on the investments form part of the fund.

**Restricted funds**

Where expenditure on projects, funded from restricted income, exceeds income the balance is applied out of general funds.

**Designated funds**

Rehoming Centre Base Fund: The majority of the Charity's income comes from legacies and fundraising, which being uncertain sources of revenue, may not always provide the funds to cover these essential costs. The Trustees' policy is to set aside funds to cover up to the next two years' planned running costs.

Rehoming Centre Development Fund: This is set aside for future capital expenditure on the Charity's rehoming centres as approved by the Trustees in the five year plan.

Tangible Fixed Assets Fund: This represents the land, buildings, motor vehicles and equipment owned and used by the Charity to run its Centres and administer the organisation.

Special Project Fund: This fund is earmarked by the Trustees for large special projects, currently nil.

**Dogs Trust**  
**Consolidated Statement of Financial Activities**  
**for the year ended 31st December 2011**

	Notes	Unrestricted Funds £000's	Restricted Funds £000's	Permanent Endowment Funds £000's	2011 Total £000's	2010 Total £000's
<b>Incoming Resources</b>						
<b>From generated funds:</b>						
Voluntary income	2	57,360	2,608	0	59,968	56,177
Activities for generating funds	3	3,251	0	0	3,251	3,016
Investment income		1,690	0	2	1,692	1,382
<b>From charitable activities:</b>						
Adoption fees		1,055	0	0	1,055	1,103
<b>Other incoming resources</b>		7	0	0	7	17
<b>Total Incoming Resources</b>		<b>63,363</b>	<b>2,608</b>	<b>2</b>	<b>65,973</b>	<b>61,695</b>
<b>Resources Expended</b>						
<b>Cost of generating funds:</b>						
Voluntary income	6	20,388	0	0	20,388	18,144
Activities for generating funds	6	1,640	0	0	1,640	1,379
Investment management fees	6	105	0	0	105	116
		<b>22,133</b>	<b>0</b>	<b>0</b>	<b>22,133</b>	<b>19,639</b>
<b>Costs of charitable activities:</b>						
Rehoming centres	6	26,021	0	0	26,021	26,196
Publicity, education and information	6	3,931	0	0	3,931	3,395
Give a Dog A Life campaign	6	7,158	0	0	7,158	5,265
		<b>37,110</b>	<b>0</b>	<b>0</b>	<b>37,110</b>	<b>34,856</b>
Governance costs	6	316	0	0	316	311
Interest payable	6	0	0	0	0	64
<b>Total Resources Expended</b>	6	<b>59,559</b>	<b>0</b>	<b>0</b>	<b>59,559</b>	<b>54,870</b>
Net incoming resources before transfers		3,804	2,608	2	6,414	6,825
Transfers between funds		2,514	(2,512)	(2)	0	0
Net incoming resources		6,318	96	0	6,414	6,825
Net loss on currency		(7)	0	0	(7)	(9)
Net (losses)/gains on investments	9	(2,299)	0	4	(2,295)	2,765
<b>Net Movement in Funds</b>		<b>4,012</b>	<b>96</b>	<b>4</b>	<b>4,112</b>	<b>9,590</b>
Funds brought forward 1 January	10	103,865	915	321	105,101	95,520
<b>Funds carried forward 31 December</b>	<b>10</b>	<b>107,877</b>	<b>1,011</b>	<b>325</b>	<b>109,213</b>	<b>105,101</b>

All amounts relate to continuing activities.

The notes on pages 18 to 23 form part of the financial statements.

**Dogs Trust**  
**Balance Sheets**  
**as at 31st December 2011**

	Notes	Group		Charity	
		2011	2010	2011	2010
		£000's	£000's	£000's	£000's
<b>Fixed Assets</b>					
Tangible fixed assets	8	40,315	35,819	34,019	28,646
Investments	9	61,258	64,438	61,258	64,438
		<b>101,573</b>	<b>100,257</b>	<b>95,277</b>	<b>93,084</b>
<b>Current Assets</b>					
Stock		85	86	85	82
Debtors	13	7,222	7,172	13,388	13,376
Cash at bank and in hand	16	5,526	2,929	5,181	2,573
		<b>12,833</b>	<b>10,187</b>	<b>18,654</b>	<b>16,031</b>
<b>Creditors:</b> amounts falling due within one year	14	<b>(5,193)</b>	<b>(5,343)</b>	<b>(4,989)</b>	<b>(4,290)</b>
<b>Net Current Assets</b>		<b>7,640</b>	<b>4,844</b>	<b>13,665</b>	<b>11,741</b>
<b>Total Assets Less Current Liabilities</b>		<b>109,213</b>	<b>105,101</b>	<b>108,942</b>	<b>104,825</b>
<b>Net Assets</b>		<b>109,213</b>	<b>105,101</b>	<b>108,942</b>	<b>104,825</b>
<b>The Funds of the Charity</b>					
Endowment funds	10	325	321	325	321
Restricted income funds	10	1,011	915	1,011	915
Rehoming Centre Base Fund	10	25,512	20,428	25,241	20,152
Rehoming Centre Development Fund	10	42,050	47,618	42,050	47,618
Fund for Fixed Assets	10	40,315	35,819	40,315	35,819
<b>Total Charity Funds</b>		<b>109,213</b>	<b>105,101</b>	<b>108,942</b>	<b>104,825</b>

The financial statements were approved by the Board of Trustees and authorised for issue on 19th April 2012:

P.G. Daubeny	S.P. Langton
Chairman of the Council	Honorary Treasurer

The notes on pages 18 to 23 form part of the financial statements.



**Dogs Trust**  
**Consolidated Cashflow Statement**  
**for the year ended 31st December 2011**

	Notes	2011		2010	
		£000's	£000's	£000's	£000's
<b>Net incoming resources for the year</b>			<b>6,414</b>		<b>6,825</b>
Exchange loss			(7)		(9)
Interest received			(684)		(473)
Dividends received			(1,008)		(909)
			4,715		5,434
Depreciation charge			4,367		4,170
Impairment charge			0		2,018
Gain on disposal of fixed assets			(7)		(17)
Decrease in stock			1		32
(Increase)/Decrease in debtors			(50)		2,373
(Decrease)/increase in creditors			(150)		1
<b>Net cash inflow from operating activities</b>			<b>8,876</b>		<b>14,011</b>
Returns on investments					
Interest received		684		473	
Dividends received		1,008		909	
			1,692		1,382
<b>Net cash inflow from returns on investments</b>			<b>1,692</b>		<b>1,382</b>
Capital expenditure and financial investment					
Purchase of tangible fixed assets		(8,864)		(6,740)	
Proceeds from sale of fixed assets		7		30	
Purchase of investments		(6,743)		(18,844)	
Proceeds from sale of investments		7,629		6,976	
			(7,971)		(18,578)
<b>Increase/(decrease) in cash</b>	15 & 16		<b>2,597</b>		<b>(3,185)</b>

All amounts relate to continuing activities.

The notes on pages 18 to 23 form part of the financial statements.

**Dogs Trust**  
**Notes to the Consolidated Accounts for the year ended 31st December 2011**

**1 Results from Trading Activities of Subsidiary**

The Charity has two subsidiary companies. Dogs Trust Promotions Limited is incorporated in the UK and its primary activity is to sell gifts and Christmas cards. Dogs Trust Limited is incorporated in Ireland and its primary activity is to reduce and, ultimately, see the end of homeless dogs in Ireland.

A summary of their trading results is shown below (the figures include intercompany trading).

	Dogs Trust Limited		Dogs Trust Promotions Limited	
	2011 £000's	2010 £000's	2011 £000's	2010 £000's
<b>Incoming resources</b>				
Merchandising	0	0	1,054	1,007
Legacies	168	0	0	0
Grant from Dogs Trust	3,202	4,874	0	0
Donations	960	795	0	0
Rehoming centre	84	113	0	0
<b>Total incoming resources</b>	<b>4,414</b>	<b>5,782</b>	<b>1,054</b>	<b>1,007</b>
<b>Total costs</b>	<b>(4,414)</b>	<b>(5,782)</b>	<b>(827)</b>	<b>(784)</b>
<b>Net gain on currency</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net movement for the year</b>	<b>0</b>	<b>0</b>	<b>227</b>	<b>223</b>
Gift Aid payment	0	0	(227)	(222)
<b>Retained (loss)/profit for the year</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1</b>
Funds brought forward 1 January	271	280	5	4
Exchange loss on opening net assets	(7)	(9)	0	0
<b>Funds carried forward 31 December</b>	<b>264</b>	<b>271</b>	<b>5</b>	<b>5</b>
<b>Total assets</b>	<b>6,568</b>	<b>7,201</b>	<b>296</b>	<b>188</b>
<b>Total liabilities</b>	<b>(6,304)</b>	<b>(6,930)</b>	<b>(291)</b>	<b>(183)</b>
<b>Total funds</b>	<b>264</b>	<b>271</b>	<b>5</b>	<b>5</b>

**2 Voluntary income**

	2011 £000's	2010 £000's
Donations	41,076	37,312
Legacies	18,487	18,506
Membership fees	405	359
	<b>59,968</b>	<b>56,177</b>

**3 Activities for generating funds**

	2011 £000's	2010 £000's
Sale of goods	1,974	1,805
Fundraising events	288	386
Raffles	989	825
	<b>3,251</b>	<b>3,016</b>

**4 Trustees' remuneration and expenses**

None of the Trustees or any person connected with them (other than the Secretary & Chief Executive, who is a Trustee ex officio, whose earnings are disclosed in the highest band in Note 7) received any remuneration during the year. Nine Trustees were reimbursed for expenses totalling £6,115 (2010 £7,014) covering travel, subsistence and accommodation incurred in connection with their duties as members of the Council of Dogs Trust. No allowances were paid to trustees, no direct payments to third parties were made on their behalf.

**Dogs Trust**  
**Notes to the Consolidated Accounts (continued)**

**5 Indemnity Insurance**

The Charity paid a premium of £4,374 (2010 - £5,092) for the purchase of Trustees' indemnity insurance.

**6 Analysis of Total Resources Expended**

	Activities undertaken directly £000's	Support Costs £000's	2011 Total £000's	2010 Total £000's
<b>Costs of generating funds:</b>				
Voluntary income	20,026	362	20,388	18,144
Activities for generating funds	1,620	20	1,640	1,379
Investment management fees	105	-	105	116
	<b>21,751</b>	<b>382</b>	<b>22,133</b>	<b>19,639</b>
<b>Costs of activities in furtherance of the Charity's objects:</b>				
Rehoming centres	24,281	1,740	26,021	26,196
Publicity, education, international and information	3,385	546	3,931	3,395
Give a Dog A Life campaign	6,955	203	7,158	5,265
	<b>34,621</b>	<b>2,489</b>	<b>37,110</b>	<b>34,856</b>
<b>Governance costs</b>	<b>64</b>	<b>252</b>	<b>316</b>	<b>311</b>
<b>Interest payable</b>	-	-	<b>0</b>	64
<b>Total resources expended</b>	<b>56,436</b>	<b>3,123</b>	<b>59,559</b>	<b>54,870</b>

Voluntary income is mainly generated by donors who sponsor dogs.

Support costs totalling £3,123,000 (2010 - £2,978,000) have been allocated across the activities. These include costs associated with IT, HR, finance, property and other central services to the charity's staff and rehoming centres across the UK. The costs have been allocated based on time spent by departments supporting the various activities.

Governance costs include audit fees of £38,000 (2010 - £35,000). Our auditors received £11,586 (2010 - £10,545) in respect of other financial services.

Total irrecoverable VAT was £3,043,000 (2010 - £2,107,000)

A grant of £3.2m was made to Dogs Trust Limited (2010 - £4.9m).

**7 Staff numbers and emoluments**

	2011	2010
Rehoming centres	470	443
Fundraising, campaigns and publicity	102	89
Management and administration	32	40
<b>The average monthly number of employees (full time equivalent)</b>	<b>604</b>	<b>572</b>

	2011 £000's	2010 £000's
<b>Their aggregate emoluments were as follows:</b>		
Wages and salaries	12,787	11,918
Social security costs	1,128	1,064
Pension costs	726	640
	<b>14,641</b>	<b>13,622</b>

Number of employees of the group who earned from:

	2011	2010
£60,001 to £70,000	2	2
£70,001 to £80,000	4	4
£80,001 to £90,000	1	0
£90,001 to £100,000	0	2
£100,001 to £110,000	2	1
£120,001 to £130,000	1	1
All the employees above received pension contributions	<b>10</b>	<b>10</b>

	£000's	£000's
Employer pension contributions for all above employees	<b>143</b>	<b>101</b>

**Dogs Trust**  
**Notes to the Consolidated Accounts (continued)**

**8 Tangible Fixed Assets**

Group	Freehold Land & Buildings £000's	Motor Vehicles £000's	Equipment & Fittings £000's	Total £000's
<b>Cost</b>				
Balance at 1 January 2011	57,666	2,173	5,195	65,034
Additions	8,546	242	497	9,285
Disposals	(157)	(62)	0	(219)
Revaluation	(418)	(3)	(1)	(422)
<b>Balance at 31 December 2011</b>	<b>65,637</b>	<b>2,350</b>	<b>5,691</b>	<b>73,678</b>
<b>Accumulated depreciation</b>				
Balance at 1 January 2011	23,254	1,758	4,203	29,215
Depreciation charge for year	3,449	339	579	4,367
Disposals	(157)	(62)	0	(219)
<b>Balance at 31 December 2011</b>	<b>26,546</b>	<b>2,035</b>	<b>4,782</b>	<b>33,363</b>
<b>Net book value at 31 December 2011</b>	<b>39,091</b>	<b>315</b>	<b>909</b>	<b>40,315</b>
Net book value at 31 December 2010	34,412	415	992	35,819

Freehold land and buildings includes the cost of freehold land of £8.8 million (2010 - £8.8 million) that has been revalued at £7.7 million and is not depreciated.

Charity	Freehold Land & Buildings £000's	Motor Vehicles £000's	Equipment & Fittings £000's	Total £000's
<b>Cost</b>				
Balance at 1 January 2011	46,808	2,047	5,153	54,008
Additions	8,519	242	480	9,241
Disposals	(157)	(62)	0	(219)
<b>Balance at 31 December 2011</b>	<b>55,170</b>	<b>2,227</b>	<b>5,633</b>	<b>63,030</b>
<b>Accumulated depreciation</b>				
Balance at 1 January 2011	19,493	1,691	4,178	25,362
Depreciation charge for year	3,002	299	567	3,868
Disposals	(157)	(62)	0	(219)
<b>Balance at 31 December 2011</b>	<b>22,338</b>	<b>1,928</b>	<b>4,745</b>	<b>29,011</b>
<b>Net book value at 31 December 2011</b>	<b>32,832</b>	<b>299</b>	<b>888</b>	<b>34,019</b>
Net book value at 31 December 2010	27,315	356	975	28,646

Freehold land and buildings includes freehold land of £6.5 million (2010 - £6.5 million) that is not depreciated.

**9 Fixed Asset Investments**

	2011 £000's	2010 £000's
Market value at 1 January	28,180	25,314
Investment cash at 1 January	36,258	24,491
	<u>64,438</u>	<u>49,805</u>
Less: disposals at market value	(7,629)	(6,976)
Add: acquisitions at cost	7,743	5,844
: investment cash	(1,000)	13,000
Net realised and unrealised losses and gains	(2,294)	2,765
<b>Market value at 31 December</b>	<b><u>61,258</u></b>	<b><u>64,438</u></b>

**Dogs Trust**  
**Notes to the Consolidated Accounts (continued)**

**9 Fixed Asset Investments (continued)**

Investments at market value comprised:

	2011 £000's	2010 £000's
UK fixed interest securities	3,087	2,145
UK equities	10,809	10,748
Non UK equities	10,392	13,588
£ sterling bonds	1,772	1,612
Other investments	90	87
Cash	35,108	36,258

**61,258**

**64,438**

The historical cost of investments held at 31 December was

**58,145**

**58,020**

No investment (other than cash) represented more than 5% of the portfolio valuation at 31st December 2011 or 2010.

**10 Total Funds**

	Balance	Movement in Funds			Balance
	1 January 2011	Incoming Resources	Expenditure	Gains, Revaluations & Transfers	31 December 2011
	£000's	£000's	£000's	£000's	£000's
<b>Permanent endowment funds</b>					
The Sanborn & Ellanor Doe Memorial Fund	18	0	0	0	18
The Hamilton Fellows Trust Fund	19	0	0	0	19
Sussex Home for Lost & Stray Cats & Dogs	42	0	0	4	46
Gertrude R Clarke	242	2	(2)	0	242
<b>Total permanent endowment funds</b>	<b>321</b>	<b>2</b>	<b>(2)</b>	<b>4</b>	<b>325</b>
<b>Other restricted funds</b>					
Ballymena	0	114	(114)	0	0
Bridgend	0	300	(300)	0	0
Canterbury	0	20	(20)	0	0
Darlington	0	239	(239)	0	0
Evesham	0	236	(236)	0	0
Glasgow	0	30	(30)	0	0
Ilfracombe	830	185	(185)	0	830
Kenilworth	0	168	(168)	0	0
Leeds	0	81	(81)	0	0
London	0	2	(2)	0	0
Loughborough	0	90	(90)	0	0
Merseyside	0	36	(36)	0	0
Newbury	0	8	(8)	0	0
Salisbury	0	5	(5)	0	0
Shoreham	0	779	(684)	0	95
Shrewsbury	0	111	(111)	0	0
Snetterton	0	31	(31)	0	0
West Calder	0	126	(126)	0	0
Leeds Education Officer	85	43	(42)	0	86
Other	0	4	(4)	0	0
<b>Sub total other restricted funds</b>	<b>915</b>	<b>2,608</b>	<b>(2,512)</b>	<b>0</b>	<b>1,011</b>

**Dogs Trust**  
**Notes to the Consolidated Accounts (continued)**

**10 Total Funds (continued)**

	Balance	Movement in Funds			Balance
	1 January 2011	Incoming Resources	Expenditure	Gains, Revaluations & Transfers	31 December 2011
<b>Unrestricted funds</b>					
<b>Designated funds</b>					
Rehoming Centre Base Fund	20,428	63,363	(57,045)	(1,234)	25,512
Rehoming Centre Development Fund	47,618	-	-	(5,568)	42,050
Fund for Fixed Assets	35,819	-	-	4,496	40,315
<b>Total designated funds</b>	<b>103,865</b>	<b>63,363</b>	<b>(57,045)</b>	<b>(2,306)</b>	<b>107,877</b>
<b>Total Funds</b>	<b>105,101</b>	<b>65,973</b>	<b>(59,559)</b>	<b>(2,302)</b>	<b>109,213</b>

Transfers from restricted funds are for expenditure on rehoming centres. Details of funds are included in the Report of the Trustees.

**11 Analysis of Group Net Assets between Funds**

Represented by:	Designated	Restricted	Permanent endowment	Total
	£000's	£000's	£000's	£000's
Tangible fixed assets	40,315	0	0	40,315
Investments	61,175	0	83	61,258
Current assets	11,580	1,011	242	12,833
Current liabilities	(5,193)	0	0	(5,193)
<b>Total Net assets</b>	<b>107,877</b>	<b>1,011</b>	<b>325</b>	<b>109,213</b>

**12 Capital Commitments**

The Trustees have authorised the following capital expenditure over next 5 years:

Total	Loughborough Develop- ment	Essex Develop- ment	Ilfracombe Redevelop- ment	Other Redevelop- ment
£000's	£000's	£000's	£000's	£000's
Authorised and contracted	7,030	3,430	3,400	200
Authorised not contracted	35,020	0	8,000	24,720
<b>42,050</b>	<b>3,430</b>	<b>11,400</b>	<b>2,300</b>	<b>24,920</b>

**13 Debtors' analysis**

	Group		Charity	
	2011 £000's	2010 £000's	2011 £000's	2010 £000's
Trade debtors	162	155	50	98
Other debtors	917	826	798	817
VAT Claim	925	680	955	679
Amount owed by subsidiary companies	0	0	6,367	6,299
Prepayments & accrued income	5,203	5,502	5,203	5,474
Rehoming centre returns	15	9	15	9
<b>Total</b>	<b>7,222</b>	<b>7,172</b>	<b>13,388</b>	<b>13,376</b>

**Dogs Trust**  
**Notes to the Consolidated Accounts (continued)**

**14 Creditors' analysis**

	Group		Charity	
	2011 £000's	2010 £000's	2011 £000's	2009 £000's
Trade creditors	4,458	4,023	4,264	3,670
Other creditors	27	372	27	356
VAT	5	636	0	0
Accruals & deferred income	703	312	698	264
<b>Total</b>	<b>5,193</b>	<b>5,343</b>	<b>4,989</b>	<b>4,290</b>

Movement in deferred income

	Group		Charity	
	2011 £000's	2010 £000's	2011 £000's	2010 £000's
Balance at 1st January	264	230	264	230
Utilised in the year	(197)	(188)	(197)	(188)
Deferred income in the year	636	270	631	222
Balance at 31st December	<b>703</b>	<b>312</b>	<b>698</b>	<b>264</b>

Deferred income is income received during this year but in respect of next year.

**15 Reconciliation of net cash flow to movement in net funds for the group**

	2011 £000's	2010 £000's
Increase/(decrease) in cash in the period	2,597	(3,185)
Net funds at 1st January	2,929	6,114
Net funds at 31st December	<b>5,526</b>	<b>2,929</b>

**16 Analysis of net funds for the group**

	1st January 2011 £000's	Cashflow £000's	31st December 2011 £000's
Cash at bank and in hand	2,929	2,597	5,526

**17 Forward currency contracts**

The Charity had outstanding forward currency commitments of €3m at average rate of €1.13 to £1 as at 31st December 2011.

**18 Related party transaction**

There were no related party transactions other than those disclosed in Note 13. Advantage has been taken of the exemption permitted by FRS 8 not to disclose transactions with group entities.